



June 5, 2013

Teaching and Administrative Staff, Students, and Alumni
Faculty of Arts & Science
University of Toronto

Dear Colleagues,

The Provost has commissioned an external review of the Faculty of Arts and Science for 2013 in line with the end of the Dean's term in June 2014. The Provostial review of a Faculty is a critical facet of the University's commitment to quality assurance. These reviews provide an unparalleled opportunity to secure the expert advice of leaders in the field concerning academic and administrative issues, assess our performance against other leading international institutions, and receive guidance on key strategic directions. The review report is taken forward to governance as a measure of its importance and made broadly available to faculty, staff, students, alumni and community partners.

The external review team for the Faculty of Arts & Science has been established and will be visiting the Faculty October 28 – 30, 2013. Its members are:

- Professor Ana Mari Cauce, Provost and Executive Vice President, University of Washington
- Professor Simon Peacock, Dean of Science, University of British Columbia
- Professor Scott L. Waugh, Executive Vice Chancellor and Provost, UCLA

I have attached, for your information, a copy of the terms of reference for the review. The Faculty has also created a website for the review: <http://www.artsci.utoronto.ca/review>

We look forward to working closely with the Dean's Office to arrange the schedule for the review visit, including meetings with a broad range of constituencies that will provide the reviewers with the opportunity to hear a wide range of views.

Sincerely,

Cheryl Regehr
Vice-Provost, Academic Programs

cc.

Jane E. Harrison, Director, Academic Programs and Policy
Justine Garrett, Coordinator, Academic Programs and Planning
Helen Lasthiotakis, Assistant Dean and Director, Office of the Dean, Faculty of Arts & Science



**Faculty of Arts & Science External Review 2013-14
Terms of Reference**

The *Terms of Reference* provide the framework of the review report. Reviewers are asked to comment explicitly upon the following:

1. The consistency of the Faculty's academic plan with the University's long-range plan, in particular, the Faculty's commitment to excellence in teaching and research.
2. Progress towards the Faculty's academic priorities, including the capacity to meet opportunities and challenges ahead successfully.
3. The appropriateness of the Faculty's approach to undergraduate and graduate education and its enhancements to support students' academic experience, including the role played by the Colleges.
4. The effectiveness of the Faculty's efforts to foster a culture of excellence and achievement in research, including the effectiveness of support structures.
5. The effectiveness of the Faculty's internal organizational and financial structure including the appropriateness of resource allocation with respect to budget, faculty and staff complement, and infrastructure.
6. The scope and nature of the Faculty's relationships with other University of Toronto campuses and divisions.
7. The scope and nature of the Faculty's societal impact in terms of outreach to local, national, and international organizations and communities.

September 28, 2012